# **APPENDIX 3**

# LONDON BOROUGH OF HARINGEY SPORT AND PHYSICAL ACTIVITY STRATEGY DRAFT ACTION PLAN

December 2005

To develop a range of quality and accessible recreational opportunities and sporting facilities available to all

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
1	Develop partnership working with a number of key agencies to make better use of existing resources	Recreation Services	Establishment of the Sport and Physical Activity Board	HIGH	Officer time	2005/06 and ongoing
2	Develop a facilities funding plan in order to ensure adequate capital funding and sustainable operations.	Recreation Services	£4.6m investment in existing facilities	HIGH	Capital funding	05/06
3	Ring fence any efficiency savings from leisure centre review undertaken in 2005 by the Council	Recreation Services	Redirection of subsidy within the service	HIGH	Revenue budgets	07/08
4	Develop minimum local standards of sport and physical activity provision across the 7 Area Assemblies.	Recreation Services	Minimum standards developed	HIGH	Officer time	06/07
5	To develop White Hart Lane Community Sports Centre as the Community Sports Development hub for the borough	Recreation Services,	Completion of feasibility study. Report to Members on options	HIGH	Officer time BSF S106	06/07
6	Investigate sites for the development of an additional	Recreation Services, Planning, Children's	Sites identified. Funding package assembled	MEDIUM	Officer time Capital budget	06/07 ongoing

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
	swimming pool and sports hall provision across the borough	Services				
7	To establish a Haringey Leisure Trust to manage leisure facilities within the borough	Recreation Services	Services identified. Structures agreed. Trustees appointed. Legal entity established.	MEDIUM	One off growth bid	06/07
8	Investment in Fitness Equipment for Park Road Pools and Tottenham Green Leisure Centre, including a SHOKK gym (for children and young people)	Recreation Services	Equipment installed	HIGH	Capital funding	05/06
9	To support the Learning and Skills Council and Children's Services to ensure the appropriate community access to sports facilities is available at the new 6th Form Centre, White Hart Lane, Tottenham	Recreation Services Children's Services	No's of hours of community access per week	MEDIUM	Officer time	06/07
10	To actively participate in the emerging North London sub-regional sports partnership	Recreation Services Regional Sports Partnerships	To be determined following established of Sports Partnership	HIGH	Officer time	06/07 and ongoing
11	Identify a number of key focus sports for development	Recreation Services Sports Board	Focus sports identified and whole sports plans agreed	LOW	Officer time Revenue budgets	07/08
12	Prepare supplementary planning guidance setting out the approach towards developer contributions for indoor and outdoor sports provision	Recreation Services, Planning	SPG produced	HIGH	Officer time Revenue budgets	06/07
13	To develop and extend the Easy Card to offer further opportunities to participate in leisure and cultural	Recreation Services	Extended offer introduced	HIGH	Officer time Revenue budgets	05/06

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
	activity and opportunity					
14	To participate in the Sport England Benchmarking Service in order to compare Haringey's facilities to other similar facilities across the region	Recreation Services	User survey conducted. Financial and programming analysis undertaken. Report produced. Improvement Plan agreed.	HIGH	Officer time Revenue budgets	05/06 and ongoing

Increase participation in sport and physical activity and encourage an active lifestyle, in particular by those community groups who traditionally use sports and leisure facilities across the borough less than others

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
15	To establish baseline figures for community participation in sport/leisure/health related activities	Recreation Services Sport England	Govt target of 50% to be reasonably active by 2020. Local action plan produced following baseline analysis. Targets for increasing participation to be set with specific targets for low participant groups.	HIGH	Officer time Revenue budgets	06/07
16	To review evidence base for exercise on prescription and report back to the SPAB	Haringey PCT Recreation Services	Review undertaken Action Plan agreed	MEDIUM	Officer time Revenue budgets	06/07
17	To develop partnerships with Haringey PCT and Health for Haringey, supporting the development of the healthy living centre programme, targeting disadvantaged groups.	Recreation Services Haringey PCT Age Concern	Increased participation in physical activity	HIGH	Officer time	06/07
18	Develop and promote physical activity within the workplace	Recreation Services Haringey PCT OD&L	No of workplaces introducing physical activity initiatives. LBH employee Eazycards.	MEDIUM	Officer time	07/08

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
19	To support local employers to develop travel plans	Recreation Services Sustrans, Haringey PCT StreetScene	No of employers introducing travel plans	LOW	Officer time	08/09
20	To encourage local residents to take part in moderate physical activity for 5 or more days per week, , linking in to national campaigns supported locally.	Recreation Services	Annual Sport England survey to assess impact	HIGH	Officer time	06/07 and ongoing
21	To promote dance and other "cultural" related activity as a form of keeping fit and increasing levels of physical activity	Recreation Services	Annual Sport England survey to assess impact	MEDIUM	Officer time Revenue budgets	07/08
22	The production of a sports facilities map for display in GP's surgeries and health centres	Recreation Services	Map produced	MEDIUM	Officer time Revenue budgets	07/08
23	To develop a physical activity action plan with the Haringey PCT, tackling obesity and CHD in particular	Recreation Services	Action Plan produced	HIGH	Officer time Revenue budgets	07/08
24	To develop a range of health interventions which may include a GP referral scheme, walking to health scheme and cycling programme	Haringey PCT Recreation Services	No's of beneficiaries	HIGH	Officer time Revenue budgets	05/06
25	To work with Job Centre Plus and the Haringey PCT (long term conditions) to identify a control group of incapacity benefit recipients. To develop a programme of exercise and ascertain the benefits of such support.	Recreation Services, Job Centre Plus. Haringey PCT.	Programme of exercise agreed Control group identified Benefits reviewed	LOW	Officer time Revenue budgets	07/08

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
26	To extend PCT led behaviour change training to staff in Council operated leisure facilities	Recreation Services Haringey PCT	Lifestyle change training undertaken	MEDIUM	Officer time Revenue budgets	07/08

To promote community ownership, participation and involvement in the development and delivery of facilities and programmes for sport and physical activity.

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
27	Conduct an audit of all voluntary sector sports and physical activity projects and programmes across the borough	Recreation Services HAVCO	Audit undertaken	HIGH	Officer time Revenue budgets	06/07
28	To increase the role of the Council's sports development section by recruiting 2 new officers to focus upon capacity building with the voluntary sector	Recreation Services	Officers recruited	HIGH	Revenue Budgets	05/06
29	Actively engage the private sector and business as partners and sponsors to develop and support sport activity and opportunity	Recreation Services	No. of initiatives jointly developed with the private sector	MEDIUM	Officer time Revenue budgets	07/08
30	To develop and maintain a register of accredited coaches, clubs and agencies.	Recreation Services	Register compiled	MEDIUM	Officer time Revenue budgets	07/08
31	To promote and encourage volunteering across the borough	Recreation Services HAVCO	Baseline position established Development plan established Survey undertaken	MEDIUM	Officer time Revenue budgets	07/08
32	Develop better systems of communication to disseminate information to local sports clubs to make best use of existing resources	Recreation Services	Regular newsletter introduced	MEDIUM	Officer time Revenue budgets	07/08

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
33	To establish a co-ordinated training and coach education programme and where possible link to employment opportunities	Recreation Services	Programme introduced No's of trainees progressing to employment	MEDIUM	Officer time	07/08
34	To encourage greater day time use of sports facilities by reviewing current pricing and programming and through improved links with local voluntary organisations	Recreation Services	Increased daytime usage of leisure facilities	HIGH	Officer time	06/07
35	To identify a number of key parks and open spaces that offer the potential for community run sports provision, similar to the arrangement at Albert Recreation Ground, Bounds Green	Recreation Services	Sites identified. Links to children's network identified.	HIGH	Officer time Revenue budgets	06/07
36	To undertake a review of the impact of the Olympics and to assess the opportunities that this will bring for Haringey	Recreation Services	Review undertaken. Report produced. Recommendations approved.	HIGH	Officer time Revenue budgets	06/07

To use the attraction of participation in sport and physical activity as a vehicle for young people to fulfil their potential and divert those at risk of offending away from crime

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
37	Target activity programmes, holiday play schemes and out of school provision in crime hot spots	Children's Services Recreation Services	No's of programmes initiated	HIGH	Officer time Revenue budgets	06/07
38	To identify a number of Council Housing sites where recreational facilities can be improved and access to opportunity can be increased	Recreation Services Housing Services	Housing sites identified	HIGH	Officer time Capital and revenue budgets S106	05/06 and ongoing
39	To seek to use local role models as positive examples to inspire young people	Recreation Services	Role models identified. Sports Scholarship initiated.	HIGH	Officer time	06/07 Ongoing
40	Encourage use of school sites for out of hours learning and community programmes.	Recreation Services. Children's Services. Schools	No's of school sites providing access	HIGH	Officer time Revenue budgets	05/06 and ongoing
41	To secure the Positive Futures programme and extend good practice across the borough	Positive Futures	Programme and funding secured	HIGH	Officer time Revenue budgets	06/07
42	Facilitate the development of a strategic framework for alternative	LSC	Framework developed	MEDIUM	Officer time Revenue	06/07

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
	programmes in sports based education for 14-19 year olds.				budgets	
43	Pilot a programme in one part of the borough that develops an integrated sports-based learning programme and which draws together schools, colleges and community-based learning providers	LSC Recreation Services	Pilot programme undertaken	MEDIUM	Officer time Revenue budgets	07/08
44	To develop a programme of sporting opportunity for looked after children in order that they are given the same opportunity as those who enjoy a stable family environment	Social Services Recreation Services	Programme introduced	MEDIUM	Officer time Revenue budgets	07/08

To improve access to local provision so that participants can enjoy activities that are of high quality and in a safe and secure environment

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
45	Protect open spaces and promote appropriate uses including sport, physical activity and play, securing benefits for the community	Recreation Services	No net loss of open space No's of new initiatives promoted	HIGH	Officer time Revenue budgets	05/06 and ongoing
46	To work with the PCT and other relevant partners to reduce accidents and injuries from play and sports related activity resulting in hospital admission.	PCT Recreation Services	Review of current position undertaken. Action Plan produced.	HIGH	Officer time.	06/07
47	To develop better access to a number of key identified open spaces for sports activity and opportunity	Recreation Services	Facilities improved at Lordship Recreation Ground and Finsbury Park	HIGH	Officer time Capital and revenue budgets	05/06 and ongoing
48	To tackle playing pitch deficiencies across the borough through identifying key sites for development and improving the quality of existing pitches	Recreation Services	Key sites identified Funding secured for improvements	HIGH	Officer time Capital and revenue budgets. S106	05/06 and ongoing
49	Link with Haringey planning department to take into account travel routes and physical activity provision in any new developments	Recreation Services, Planning, Sustrans	Incorporate into Local Development Frameworks	HIGH	Officer Time S106	06/07 and ongoing

To assist each member of the community, particularly young people, to maximise their educational attainment and opportunity for lifelong learning through participation in sport and physical activity.

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
50	To support the introduction of the Comprehensive Extended Schools Programme	Children's Services	Minimum target of 2hrs extra curriculum physical activity met	HIGH	Officer time	05/06 and ongoing
51	To work with Children's Services to ensure that the development of BSF programme maximises community access for sport and physical activity	Children's Services Recreation Services	Access agreements secured	HIGH	Officer time Capital budgets	06/07 and ongoing
52	To establish a baseline figure relating to the quantity of PE and sports activity for all primary and secondary school children	Children's Services Recreation Services	Baseline figure established	HIGH	Officer time	06/07
53	Develop SLA's with a number of schools to extend community access to sports facilities	Recreation Services	SLA's developed	HIGH	Officer time Revenue budgets	06/07 ongoing
54	Develop resource packs for schools, celebrating local sporting achievements and local role models.	Children's Services Recreation Services	Resource packs produced	LOW	Officer time Revenue budgets	08/09
55	To support and further develop the resources available to the Haringey Schools Sports Association in order	Recreation Services	Resources identified	LOW	Officer time Revenue budgets	08/09

No	TASK	LEAD/SERVICE OFFICER	TARGETS TO BE OBTAINED/PERFORMANCE MEASURE	PRIORITY	RESOURCES	TIMESCALE
	to develop performance pathways for gifted and talented young sportsmen and women					
56	Produce a Sports Directory of clubs, facilities and activities on offer across the borough	Recreation Services	Directory compiled	MEDIUM	Officer time Revenue budgets	07/08
57	To work with a number of leisure operators across the borough to offer free access for National Sports People (FANS Scheme) who live, study or work in the borough, giving priority to young people attending one of Haringey's schools	Recreation Services	No's of new operators engaged in FANS scheme	MEDIUM	Officer time Revenue budgets	07/08
58	To promote and develop opportunities for local people to receive training and take up employment in the field of sport and physical activity.	CoNEL	No's of people undergoing training	HIGH	Officer time Revenue budgets	05/06 ongoing
59	To assess opportunities for integrated service provision between library and leisure services at Tottenham Green Sports Centre and Marcus Garvey Library	Recreation Services Library Services	Joint strategy agreed	MEDIUM	Officer time Revenue budgets	07/08